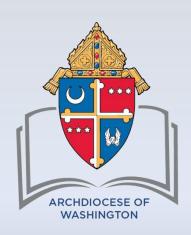
ARCHDIOCESE OF WASHINGTON Catholic Schools



Crisis Intervention Team Manual

Guidelines for Proactive Crisis Response and Intervention

2021-2022

Catholic Schools Mission Statement

The Catholic Schools in the Archdiocese of Washington, rooted in Gospel Values and the teaching mission of the Catholic Church, are learning communities of faith and service dedicated to educational equity and excellence for all students.

Crisis Intervention Team Mission

To facilitate school-based crisis intervention and outreach support to archdiocesan Catholic Schools and their surrounding communities in the aftermath of a traumatic event by providing individual and group counseling services in line with Catholic doctrine, guiding administrative tasks, and advocating for community outreach.

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Introduction

The Goal

All archdiocesan Catholic Schools will have a Crisis Intervention Team. The key function of this team is to identify the types of crises that

may occur in a school and define what events would activate the archdiocesan Crisis Intervention Team. Many factors determine the extent of a crisis response such as the school's ability to handle a situation with internal resources and its experience in responding to past events.

The framework of this **Manual** is based on nationally recognized best practices in responding to crisis events within a Catholic school setting. The intention is for this Manual to provide guidelines for uniformed crisis response to a traumatic event or the aftermath of a traumatic event that may directly impact a school.

A Crisis or Traumatic Event

Crises range in scope and intensity from incidents that directly or indirectly affect a single

student to ones that impact the entire community. Crises can happen before, during, or after school and on or off school campuses. The definition of a crisis varies with the unique needs, resources, and assets of a school and community. Staff and students may be severely affected by an incident in another city or state. The events of from Columbine High School to Sandy Hook Elementary School left the entire nation feeling vulnerable with its ability to respond to a crisis or a traumatic event (The Office of Safe & Drug-Free Schools, U.S. Department of Education).

CRISIS or a TRAUMATIC EVENT is a sudden, unexpected event that has an **emotional impact** sufficient to overwhelm the usual effective coping skills of a person or group of people and causes significant **psychological stress** in usually healthy persons or groups of people.

Additionally, Webster's Dictionary notes that crisis comes from the Greek word meaning decision.

In essence, a crisis is a situation where a school could be faced with inadequate information, not enough time, and insufficient resources, but in which school leaders must make one or many crucial decisions.

CRISIS or a TRAUMATIC EVENT CHARACTERISTICS are generated by traumatic stress from direct exposure to an event and require crisis intervention include:

Experiencing (threatened death, serious injury, or sexual violence),

Witnessing, in person, the event(s) as it occurs,

Learning that an event occurred to a close family member or close friend (does not apply to exposure through media, television, or pictures). (DSM-V, 2011, p. 271)

Crisis Intervention

School-Based

Crisis, emergency, disaster, catastrophe, tragedy, trauma -- all are words heard too frequently at schools today. Almost every school

has had a major crisis; every school is likely to have one. Besides natural disasters such as earthquakes and fires, students experience violence and death related to the suicide of friends, gang activity, snipers, hostage-taking, and rape. Some students react with severe emotional responses -- fear, grief, post-traumatic stress syndrome (PTSD). Moreover, such experiences and other events that threaten their sense of worth and well-being can produce the type of intense personal turmoil that leads students to think about hurting themselves or others.

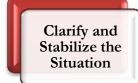
If no effort is made to intervene, emotional reactions may interfere with a student's school and home performance, can be **imminently life threatening**, or may be the start of long-term psychosocial problems. And, when a significant portion of the student body is affected, major facets of a school's functioning are likely to be jeopardized.

As used here, the term, school-based crisis intervention, refers to a range of planned responses to be implemented during or after a crisis or traumatic event.

Crisis Intervention

All staff and members of a school community play an important role in crisis intervention. Crisis intervention

is emotional first-aid, not therapy. The goals of intervention are to:











Assumptions about the needs of our students and staff following a traumatic event:

- ✓ To effectively process a student's grief, he/she will need a **safe and secure** environment.
- ✓ Coming to grips with one's own vulnerability and mortality often heightens the **need to belong**.
- ✓ A **controlled and predictable** environment facilitates the healing process.
- ✓ Each person must be **free to choose** how they wish to deal with their emotional needs.

Crisis Intervention Response

During the Emergency

- Communication sounding the alarm if necessary; clarifying additional steps and providing information about the event, location of first aid stations if needed, etc.; rumor control; dealing with the media; keeping track of students and staff; responding to parents; interfacing with rest of the district and community
- **Direction and Coordination** running an emergency operations center; monitoring problems; problem solving
- Health and Safety mitigating hazards to protect students and staff; providing them with medical and psychological first aid; providing for search and rescue, security, evacuation

Immediate Aftermath

- Communication clarifying causes and impact and debunking rumors; providing information about available resources for medical and psychological help
- **Direction and Coordination** determining need to maintain emergency operations center; continuing to monitor problems and problem solve
- Health and Safety continuing with activities initiated during the event

Days/Weeks Following

- Communication providing closure to students, staff, parents, district, community direction and coordination continuing to monitor problems and problem solve
- Health and Safety providing for those in need of longer-term treatment either through provision of direct services or referral; case management

Prevention

- Communication holding debriefing meetings to clarify deficiencies in response to the crisis
- **Direction and Coordination** using debriefing analyses to plan ways to prevent, if feasible, similar events from occurring, to minimize the impact of unavoidable events, to improve crisis response procedures, to enhance resources
- Health and Safety providing education for students, staff, parents

Student Threats

Threat In the event of any actual or perceived THREAT OF VIOLENCE toward self, other persons, and/or property in the school community:

FIRST: notify local law enforcement officials immediately (911). Follow their instructions and cooperate with any investigation they initiate;

SECOND: notify the Catholic Schools Office; and

THIRD: in consultation with the Principal, Pastor, and Catholic Schools Office, to notify parents and the broader school community.

Any threat made by a student against self or another must be reported in writing on the School Incident Report (<u>Form 16</u>), within 24 hours of the threat.

THREAT OF VIOLENCE: verbal or nonverbal declarations of intent or determination to inflict significant injury to persons, and/or damage to property with the perceived ability /intention to carry through on the intent.

Threats may come in the form of verbal statements, written statements, including electronic communications, and/or other nonverbal statements, such as drawings, posters, or images.

Self-Threats & Self-Injury

Self-threats and self-injury are an attempt to cope with a problem and not the problem itself. The key

is to focus on the underlying feelings and issues rather than focusing on the behavior itself.

Here are some guidelines for addressing a student suspected of self-threatening behaviors:

DO Approach the Student
DO Be Clear and Direct about your awareness of self-injurious behaviors, like cutting, or about suicidal thoughts.
DO Be Empathic with the student
DO NOT Reprimand or send the student to the principal as a behavioral problem

See the next page for conducting a Suicidal Assessment

Preliminary Assessment of Credibility of a Threat

Inquiry of a Threat

Upon learning of a threat, the mental health counselor when working with the school leadership conducts a

preliminary assessment of credibility, which is an initial assessment of a threat by a student.

This preliminary assessment of credibility allows you to **exercise reasonable discretion** based on the available facts.

The overall purpose is to determine whether the student who made the threat should be required to obtain a clinical evaluation from a third-party mental health professional about whether the student poses a risk of harm to him/herself or others.

A **Preliminary Assessment of Credibility** of a student threat is conducted for **ANY** threat of violence and is part of a the **Threat Assessment Process**

A preliminary assessment of credibility of a threat is a preliminary **INQUIRY** carried out by the principal and when appropriate a school counselor.

If the preliminary assessment establishes the credibility, then a subsequent INVESTIGATION is conducted only law

conducted only law enforcement agency, or an **EVALUATION** is performed by a third-party mental healthcare provider.

All credible threats to others will be referred to **LAW ENFORCEMENT**, with the possible exception to threats against the self.

Conducting a Preliminary Assessment

- 1. Remove the student from class to a safe and secured supervised area
- 2. Gather the Facts
 - a. Who is the student or students making the threat?
 - b. What are possible targets (the self, other students, and/or property)?
 - c. When is the act of violence supposed to occur?
 - d. Where is the act of violence supposed to take place?
 - e. How was the threat communicated and how might the act of violence take place?
- 3. Obtain Information on Student
 - a. Background Information & Present Living Situation
 - b. Identify Behaviors and/or Motives
- 4. Obtain a Written Statement from Witness(es)

Determining Credibility

When conducting a preliminary assessment of credibility of a threat, if "YES" is the answer to any

of the following questions, then the threat is immediately considered to be CREDIBLE!

□ Does the threat of violence express moderate or extreme aggressive behaviors?
 □ Are there indications of a plan, feasible process or clear intention to harm others?
 □ Are there indications of suicidal ideation or the student not wanting to live?
 □ Are there indications of a specific target or a focus of aggressive or violent ideation?
 □ Is there suspicion that the student has access to weapons or dangerous items?
 □ Are there indications of a focused or unusual interest in acts of violence, or fixation with notorious criminals, murderers, or gangs, whether the historical or fictional?
 □ Are there indications of a motive, goal or justification for aggressive behavior or a lethal attack?
 □ Are there indications of hopeless, stressful, overwhelming or desperate situations, which may either be real or perceived?
 □ Are there indications of a capacity or ability to plan and carry out an act of targeted violence?
 □ Are beliefs or ideas irrational, or a feature of a mental health disorder such as being paranoid, obsessive, a feature of a disability?

Are parents, guardians, friends, others students, and or teachers concerned about a potential

Overview of Preliminary Assessment

for acting out in a violent or aggressive way?

Threat Reported to Principal When conducting a preliminary assessment of credibility, be sure to follow this inquiry to any Step 1. ASSUME Threat is Serious threat of violence and ACT! Step 2. CONDUCT a Preliminary Assessment of Credibility Remove Student to a Secure and Supervised Area Always assume the Threat Gather the Facts is Serious □ Obtain Information on Student Obtain a Written Statement from Witness(es) Threat is Threat is **Conduct** a Preliminary determined to be determined to be Assessment of Credibility **NOT CREDIBLE!** CREDIBLE! 9-1-1 **Transition** the student to the **Document the Process and** Step 3. TRANSITION Student custody of a parent/guardian No Further Action Required to the Custody of Third Party or law enforcement Respond to Threat to Commit an Act of Violence

School Operations Manual

Suicidal Assessment

Guidelines

Assessing **SUICIDAL IDEATION** is one of the most anxiety-provoking tasks. Predicting risk is difficult, particularly since so many factors can

increase risk. It is critically important to evaluate self-harm and suicidal behaviors when a child threatens himself or herself, such as verbal or physical expression of self-threatening behaviors.

Interviewing is the best tool for determining suicidal ideation. Considering known risk factors for suicide, the following broad areas and questions are offered to guide the assessment process.

- 1. Assess suicidal thoughts and plans (Specific, concrete, detailed information is best)
- > How often do you have thoughts of hurting yourself? How strong are they?
- ► How long ago did you first start to have these thoughts?
- ➤ Have you thought about how you would do it? When?
- Have you taken steps towards acquiring the "gun, pills," and so forth?
- Have you made any plans for your possessions or to communicate with people after your death such as a note or a will? Extensive planning and preparation is unusual for children

2. Assess strengths and coping skills

- Have you talked to anyone about your suicidal thoughts/feelings?
- > Who can you turn to for help? Name support people and get permission to contact.
- > How have you coped with serious problems and stressful situations in the past? Look for evidence of adaptive as well as maladaptive coping strategies.
- > What would make it easier to cope now? Brainstorm about current problems and assess cognitive style (flexible, rigid). Ask directly how you can help.

3. Assess attitude about death and suicide, thoughts about the future, reasons for living

- > What does it mean to you to be dead? To be alive? How would important others feel if you acted on your thoughts?
- > Why not kill yourself now? What's holding you back?
- > Do you think things can improve and your future will be happier?
- > Are there things you want to do that you haven't done yet? What are your hopes and dreams for the future? Assessing affect as well as content helps evaluate hopelessness.

IDENTIFY RISK FACTORS Note those that can be modified to reduce risk

IDENTIFY PROTECTIVE FACTORS

CONDUCT SUICIDE INQUIRY
Suicidal thoughts, plans,

Note those that can be enhanced

DETERMINE RISK LEVEL/INTERVENTION

Determine risk. Choose appropriate intervention to address and reduce risk

5 DOCUMENTAssessment of risk, rationale, intervention, and follow-up

Crisis Communication

Protocol

In the event of a school incident, crisis, emergency or some other required action, please use the following chart to contact the correct person

If any member of your school community is in immediate danger or harm, please contact 9-1-1 first.

Abuse, Child Protection	Courtney Chase Office Cell (301) 853-530 (202) 255-8514
Accreditation Concerns (State or AdvancED)	Christina Office Cell Mendez-Hall (301) 853-4590 (817) 914-2002
Discipline, Threats, or Student Behaviors	Chris Office Cell Buchleitner (301) 853-5353 (410) 533-6071
Employee or Teacher Issues	Wendy Anderson Office (301) 853-4588 Cell (802) 238-9811
Enrollment & Admissions Concerns	Wendi Office Cell Williams (301) 853-4531 (301) 706-6939
Financial / Tuition Assistance Emergencies	Wendi Office Cell Williams (301) 853-4531 (301) 706-6939
Legal Questions, Concerns, Court Orders	Chris Office Cell Anzidei (301) 853-5342 (202) 271-3827
Marketing Issues	Wendi Office Cell Williams (301) 853-4531 (301) 706-6939
Media Communication	Paula Gwynn Office Cell Grant (301) 853-4516 (202) 579-1537
Policies & Procedures	Chris Office Cell Buchleitner (301) 853-5353 (202) 359-4455
Preschool & Early Enrollment	Cristina Office Cell Mendez-Hall (301) 853-4590 817-914-2002

IF YOU ARE UNABLE TO CONTACT THE DESIGNATED INDIVIDUAL, THEN PLEASE CONTACT KELLY BRANAMAN (202) 359-4455.

GENERAL CONTACT INFORMATION

In the event of a potential or actual crisis at an archdiocesan school, the following communications guidelines are as follows:

Contact*

Immediately contact the Catholic Schools Office (CSO) Executive Support Team (identified in the contact phone number box below) in Catholic Schools Office regarding the potential or actual crisis. First, contact the Catholic Schools Office. If you do not reach her/him, contact another person on the following list. For child protection issues, please refer to the <u>Child Protection Policy</u> for the Archdiocese of Washington.

General Emergency & School-related incidents CONTACTS					
Superintendent		Assistant Superintendent			
Ms. Kelly Branaman		Mr. Chris Buchleitner			
Office: (301) 853-4553		Office: (301) 853-5353			
Cell: (202) 35	9-4455	Cell: (410) 533-6071			
Email: <u>branan</u>	nank@adw.org	Email: <u>buchleitnerc@adw.org</u>			
Assistant Superintendent	President (CCA)	Chancellor/General Counsel			
Mrs. Wendy Anderson	Michelle R. Hall	Chris Anzidei			
Office: (301) 853-4588	Office: (301) 853-4552	Office: (301) 853-5342			
Cell: (802) 238-9811	Cell: 301-742-5401	Cell: (202) 271-3827			
Email: <u>andersonw@adw.org</u>	michelle.hall@catholicacademies.or	g Email: <u>fiorentinok@adw.org</u>			
Director Child and Youth	Director of Media &	Executive Director of Facilities			
Protection	Public Relations	Ms. Michelle Shelton			
Courtney Chase	Paula Gwynn-Grant	Office: (301) 853-4522			
Office: (301) 853-5379	Office: (301) 853-4516	Cell: (301) 980-4293			
Cell: (202) 255-8514	Cell: (202) 579-1537	Email: sheltonm@adw.org			
Email: <u>chasec@adw.org</u>	Email: <u>noguchic@adw.org</u>				

- 2. Contact the principal and pastor.
- 3. Assess the situation with the appropriate member of the Executive Support Team.
- Record the incident on the School Incident Report (Form 16). When necessary, document a timeline of events, steps taken, and subsequent steps.
- 5. Prior to any communications with the media or families, consult with the Office of Media and Public Relations, which will provide guidance in identifying the appropriate spokesperson and in developing appropriate communications. In consultation with communications staff, always return media calls or forward them to the Media & Public Relations Office.
- 6. Advise parish and school staff to refer all inquiries to the designated spokesperson. The spokesperson will respond to media and parentinquiries.
- 7. At a time of crisis or emergency, it is important that communications be based on these principles: inform key stakeholders as soon as possible, given the situation and available information; and ensure that all communications are succinct, accurate, empathetic, and that they reflect the positive elements of the school and actions taken.

To assist the school and parish, the Communications Office will develop a communications plan, in coordination with the Catholic Schools Office and chief administrator/pastor.

- 1. The communications plan will include the handling of on-site media, timeline, message development, press releases, letters to parents/guardians and the community, talking points, pulpit announcements, etc.
- 2. Messaging may include policies, programs, information and statistics that are a matter of record, steps being taken to address the situation, and/or expressions of concern.
- 3. Confidential or private matters regarding students, parents/guardians or employees may not be released, without consulting with the communications officer. Do not release photos of students, but instead defer to a child's parent.
- 4. Communications with parents/guardians and/or the parish community: This typically includes the AP Notify instant notification system and/or a letter from the chief administrator, possibly with the pastor. These messages should be drafted in consultation with the Catholic Schools Office and involve the Communications Secretariat. Communications typically include: (1) a brief description of the situation, (2) an expression of concern, (3) steps that are being taken and (4) a close/request for prayers.

USE SCHOOLMESSENGER FOR COMMUNICATING WITH WHOLE SCHOOL COMMUNITY

- Continually Updated Parents, Staff, and Volunteers database for contact information (phone and email) and Periodically test the AP Notify system
- c. Follow-up with parents/guardians and/or media may be necessary. Monitor news coverage and the response of the community, continue consultations and information sharing between the school/parish, Catholic Schools Office and Media and Public Relations Office, and continue to keep the community informed as appropriate.

CONFIDENTIAL

SCHOOL INCIDENT REPORT

ARCHDIOCESE OF WASHINGTON Catholic Schools

		REPORT DATE:		
PERSON SUBM	MITTING THIS RE	EPORT:		
Name:		Title:		
Direct Daytime Phon	e:	Email:		
SCHOOL INFO	ORMATION			
School:		Principal:		
		<u>.</u>		
		Direct:		
Incident Date:	Incident Time	e: Incident	Location:	
more space is require	d, please attach additional j			
Please indicate the □ Pastor	appropriate internal sc	hool contacts who have Date: Date:	been notified of this Time:	
☐ School Counselor		Date:		
☐ School Nurse		Date:		
		Date:		
		Date:		
	_	olic Schools Office who		
□Catholic School	s Office Name:	Γ	ate: Time:	

Based on the nature of the incident, please indicate that the appropriate offices of the Archdiocese have been notified:

		Name:	Dat	·		
	☐ Communications	Name:	Date	e:	Time:	
	☐ Chancery /Legal	Name:	Dat	e:	Time:	
	☐ Human Resources	Name:	Date):	Time:	
	☐ Facilities Management	Name:	Date	e:	Time:	
	☐ Catholic Mutual	Name:	Date	e:	Time:	
	☐ Other	Name:	Date	<u>:</u>	Time:	
ite:	ble, please indicate the civil Time: Person	on Who Made Initial Co	ntact:			
	f Agency Contacted: ne of Officer:					
	yone transported to the Hos					
itness	ses - Student, Visitor and Stati	ff Information: Please pr	rovide the following information	for all stud	lent(s), visito	ors or staff involved or
	Name:				rade:	Age:
1	1 varrie.			G	1adc	_ 11gc
1	Parent/Guardian Name:_					o o
			Phone Numb	er		
2	Parent/Guardian Name:_		Phone Numb	er Gra	ade:	Age:
2	Parent/Guardian Name:		Phone Numb	er Gra	ade:	Age:
	Parent/Guardian Name: Name: Parent/Guardian Name:		Phone Numb	er Gra er Gr	ade:	Age:
3	Parent/Guardian Name: Name: Parent/Guardian Name: Name:		Phone Numb	er Gra er Gr	ade:	Age:
2	Parent/Guardian Name: Name: Parent/Guardian Name: Name: Parent/Guardian Name:		Phone Numb	er Gra er Gr Gr Po	rade:	Age:
3	Parent/Guardian Name: Name: Parent/Guardian Name: Name: Parent/Guardian Name: Name:		Phone Numb	er Gra er Gr r Po one:	rade:	
3	Parent/Guardian Name:_ Name:_ Parent/Guardian Name:_ Parent/Guardian Name:_ Parent/Guardian Name:_ Home Phone:_		Phone Numb	er Grz er Gr r Po one: Po	rade:	
3 4	Parent/Guardian Name:_ Name:_ Parent/Guardian Name:_ Name:_ Parent/Guardian Name:_ Home Phone:_ Name:_		Phone Numb	er Gra er Gr er Po one: Po one:	rade:	

Submit: All Incident Reports to Catholic schools office & **INLCUDE** Catholic Mutual if there are injuries or property damage. EMAIL all Incident Reports to: schools@adw.org; If injuries/damages also send to: DCandMDreportaclaim@catholicmutual.org

Crisis Management Checklist

Estab	olish Awareness of Incident
	Principal and Pastor has been contacted regarding potential or actual crisis CSO Executive Support Team contacted Crisis Intervention Team notified and time set for Team meeting or conference call Principal and/or Pastor attempts to contact family to request permission to share information School Staff notified of crisis and time of a Briefing Meeting
Deve	lop Plan
	Crisis Assessment Guide is completed to determine scale of response Locations identified and specific duties assigned Breakfast/Lunch/Dinner preparations are made by Principal for team Identify required outside support and contact information Plan and conduct Briefing Meeting, with resources and packets if necessary Prepare student announcement (if appropriate)
Imple	ement Plan
	Dispatch Crisis Intervention Team members to designated locations Make age-appropriate student announcements (if appropriate) Implement other services outlined in the plan, based on scale of response (Safe Room, classroom presentations, small group discussions, one-on-one interventions) Mid-day team meeting to monitor and adjust plan, and to set agenda for end-of-day (debriefing) meeting
Bring	g About Closure
	Conduct end-of-day (debriefing) staffmeeting Distribute staff assessment Follow-up for any at-risk students Crisis Intervention Team members complete evaluation

Crisis Assessment Guide

1.	Potential or Actual Incident Description:
2.	How many people, and who, can we expect to be impacted?
3.	How much disruption, and what kind, should be anticipated?
4.	What additional information is required and how might it be obtained?
5.	What resources are required for the initial response?
6.	Is this an incident our school can handle in house? If not, how much support will be required from the Crisis InterventionTeam?
7.	How critical/traumatic is this incident? (Rate the Crisis Scale of Response – see next page)

Crisis Scale of Response

LEVEL 1:

Situation confined to an individual or smallgroup

LEVEL 2:

Class or grade level effected

LEVEL 3:

Multiple grade levels and potentially entire school building impacted

LEVEL 4:

Multiple buildings and sizable portion of archdiocesan impacted

LEVEL 5:

Catastrophic incident with widespread and profound impact on entire archdiocesan school community

Identifying Intervention Needs

Staff Briefing Meeting (When, where, who):
Classroom Presentations (Which classes, who):
Safe Room (When, where, who):
Small Group Discussions (Which groups, when, where):
Individual Support (When, where, who):

Questions for Those Directly Impacted

Name of Person	Relationship
Person Completing Form	Date/Time
1. Express Concern: We heard about what happe we are. We can't even begin to imagine how hard the	•
2. Ask how the school can be of assistance: We anything that we can do at this time? Do you have	1 7
3. Clarify facts: Here is what we have heard (very Is there anything else that we should know?	briefly share available details). Is this accurate?
4. Share school response: The archdiocesan crisi for our school. Of course, we will carefully secure a	1 1
5. Obtain funeral and/or memorial service det funeral arrangements. Is there anything that we sho	·
6. Reiterate concern and availability to be of as happened. Please let us know if there is anything the	0 '

Crisis Briefing Meeting

The purpose of this crisis briefing meeting is to consult with and inform staff, allow for psychological decompression, and offer suggestions for stress management. The following five steps should be included:

- 1. **Assemble staff** prior to the start of the school day (if at all possible). Thank everyone for attending.
- 2. **Provide facts regarding the traumatic event.** State to the best of your knowledge factual information that is available.
- 3. **Highlight and normalize common reactions.** Call attention to typical cognitive, physical, behavioral and emotional symptoms.
- 4. **Outline the building intervention plan and priorities**. Review any available materials and have extra copies available. Introduce any Crisis Intervention Team members to the building.
- 5. Review importance of stress management strategies, for themselves as well as students.

Template Letter of Death Announcement

{SCHOOL LETTER HEAD}

{DATE}

Dear {School Name's Families or Parents},

I am deeply saddened to inform you that, {Name of Deceased}, passed away {peacefully or suddenly} on {Date} due to {Reason for Death} at {Location}. {First Name or Formal Last Name of Deceased}, {Relationship to the School}, was a wonderful part of our school and church communities.

Because of the difficult nature of this news, we encourage you to talk to your children and to pray with them. In addition to {me or School Counselor}, the Archdiocese has made grief counselors available to assist the children {today/tomorrow}. If you believe they can help assist you in any way, please feel free to contact {me or School Counselor} at {Phone Number}.

Use if funeral arrangements are known

The funeral arrangements have been established and will occur {this week/next week/tomorrow}. Visitation will be held on {Date} from {Time} to {Time} at {Funeral Home or other Location}. The funeral Mass is scheduled for {Time} on {Date} at {Church Name}.

Use if the funeral Mass is during the school day

If you and your child are planning to attend the Mass, please send a note in with him or her by {Date} to give to their teacher. The note should indicate what time you will be signing them out and when they will be returning to school.

Use if funeral arrangements are unknown

The funeral arrangements are still being made at this time. Once they are finalized, I will share them with you.

Please join me and the entire {School Name} and Church community in praying for the {Last Name} family at this difficult time and for {First Name of Deceased}, that {s/he} is resting peacefully in God's eternal embrace.

Sincerely,

Signature {Principal Name} Principal

Agenda for End-Of-Day (Debriefing) Meeting

Crisis Intervention Team Evaluation Form

How well did we establish awareness to all individuals who needed to know?							
	□ Very Well	□ Average	☐ Needs Improvement	□ I Don't Know			
How well did the Crisis Intervention Team meet the needs of students from your perspective?							
	□ Very Well	☐ Average	□ Needs Improvement	□ I Don't Know			
How well did the Crisis Intervention Team meet the needs of staff from your perspective?							
	□ Very Well	☐ Average	☐ Needs Improvement	□ I Don't Know			
After	today's crisis res	ponse, do you	have any suggestions for	r handling future crises?			
	Crisis	Interve	ntion Team Ev	valuation Form			
How	well did we esta	blish awarene	ess to all individuals who r	needed to know?			
			□ Needs Improvement				
How well did the Crisis Intervention Team meet the needs of students from your perspective?							
	□ Very Well	☐ Average	☐ Needs Improvement	□ I Don't Know			
How well did the Crisis Intervention Team meet the needs of staff?							
	□ Very Well	☐ Average	☐ Needs Improvement	□ I Don't Know			

After today's crisis response, do you have any suggestions for handling future crises?



Parental Notification

Dear Parent or Guardian,	
Your child,	was seen by
(Student Name)	
	, a member of the Archdiocesan
(Counselor's/Social Worker's Name)	
Crisis Intervention Team, on	
onsis mervendon ream, on	(Date)
Please take the opportunity to follow about this issue:	up with your child regarding his/her feelings
incident in a variety of ways. It is import to ask questions and to talk about their	encing, witnessing or even hearing of a traumatic ortant that children be given ample opportunities reactions. For some students a death of someone er loss in their lives. For other children it may be
information about talking to your cl	ning this issue or if you would like additional hild about death, we have material available a ions that parents may find useful in helping you
• Be a good listener. Listen carefu	ully for any misconceptions or distortions the
child may have.	
• Provide physical closeness. Spe-	nd extra time putting your child to bed. Talk
and offer reassurance.	
•	tions and to discuss, write or draw their feelings
• Provide play and fun experience	es to relieve tensions.
N	
Please feel free to contact	(School Name & Number)
if you have any questions or if would	
V	
Thank you!	
	(School Counselor/Social Worker Signature)

Classroom Presentation

1. Begin the debriefing with a factual discussion.

Share with students the facts as you know them

Keep it simple. If necessary, dispel any rumors and provide clear accurate information.

2. Continue leading the discussion on how everyone is feeling.

Clarify that there are no right or wrong ways to feel about the news of a crisis.

Affirm and validate feelings.

Some may want to talk about feelings or be very active.

Others may be more sad, quiet, distracted, sleepy, anxious, or angry.

All of these reactions are normal responses to this difficult news.

3. Reassure the students.

Identify their supports in school (teachers, counselor, and principal) and out of school (parents, coaches).

Discuss healthy, productive ways of dealing with their reactions to the news about the crisis.

Refer students to Safe Room if very anxious/nervous, overly distracted than normal, acting depressed, any other significant change in affect.

4. Review and Summarize.

Brainstorm on ways to help other classmates or friends and contribute to the school community

5. End with Prayer and Maintain regular scheduled classes (Normalize).

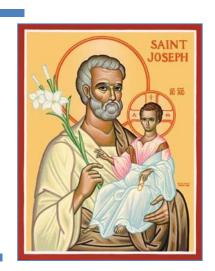
Overall, some students may want to get into planning or doing an activity to express their feelings. This activity should be encouraged, but never forced.

Any difficult or unanswered questions or further of need assistance pertaining to the classroom debriefing, refer to a crisis intervention team member or principal.

O Glorious St. Joseph, you who have power to render possible even things which are considered impossible, come to our aid in our present trouble and distress. Take this important and difficult affair under your particular protection, that it may end happily.

O dear St. Joseph, our confidence is in you. Let it not be said that we would invoke you in vain; and since you are so powerful with Jesus and Mary, show that your goodness equals your power.

Amen.



Grief Reactions of Concern

Although grief does not follow a specified pattern, there are common stages that children and adolescents may experience with varying sequencing and intensity. The general stages of the grief process are:

Denial (unwillingness to discuss)

Anger or guilt (blaming others)

Sorrow or depression (loss of energy, appetite, or interest in activities)

Bargaining (attempts to regain control by making promises or changes in one's life)

Acceptance or admission (acceptance that loss is final, real, significant, and painful

The above behaviors are expected and natural reactions to a loss. However, the following behaviors may warrant further attention:

Preschool Level:

- Decreased verbalization
- > Increased anxiety (e.g., clinginess, fear of separation)
- Regressive behaviors (e.g., bedwetting, thumb sucking)

Elementary School Level:

- Difficulty concentrating or inattention
- Somatic complaints (e.g., headaches, stomach problems)
- ➤ Sleep disturbances (e.g., nightmares, fear of the dark)
- Repeated telling and acting out of the event
- ➤ Withdrawal
- ➤ Increased irritability, disruptive behavior, or aggressive behavior
- Increased anxiety (e.g., clinging, whining)
- Depression, guilt, or anger

Middle and High School Level:

- Emotional numbing or depression
- ➤ Avoidance or withdrawal
- ➤ Peer relationship problems
- Substance abuse or other highrisk behavior



Lord, make me an instrument of your peace. Where there is hatred, let me sow love,

Where there is injury, pardon,

Where there is doubt, faith,

Where there is despair, hope, Where there is darkness, light,

Where there is sadness, joy.

O Divine Master, grant that I may

Not so much seek to be consoled as to console,

Not so much to be understood as to understand,

Not so much to be loved, as to love; For it is in giving that we receive,

It is in pardoning that we are pardoned, It is in dying that we awake to eternal life. Amen

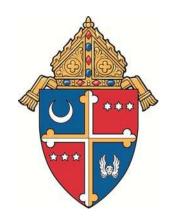
Safe Room Checklist

Pads of paper
Various colors of construction paper
Crayons/Markers
Pens/Pencils
Water
Envelopes
Plain white paper
Blank cards
Scissors
Elmer's Glue or Paste
Kleenex Tissues
Access to large paper, for murals, etc.
Other options, if available: Snacks
Books on ways to handle death or other personal crisis
Magazines for collages

Sign In & Out List

Student/Staff Name	Coming From	Sign In Time	Sign Out Time	Returning To

PARKING PERMIT



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